

Saint Joseph County Public Safety Communications Consortium

Monthly PSAP Financial Report

December 31, 2021



**Saint Joseph County PSAP
Operating Fund Financial Report
December 31, 2021**

Account Number	Description	Actual 12/31/2017	Actual 12/31/2018	Actual 12/31/2019	Actual 12/31/2020	2021 Original Budget	Budget Adjustments	2021 Amended Budget	YTD Actual 12/31/2021	YTD Actual 12/31/2021	Budget Balance 12/31/2021	Percent of Amended Budget
Fund 1222 - Statewide 911 Fund												
Revenue												
2709	State 911 Revenue (\$145,449 & Supplemental)	2,119,424	2,165,225	2,268,739	2,366,786	1,745,388	426,479	2,171,867	2,171,867	0	2,171,867	100%
2700	Other	0	0	2,353	0	0	0	0	0	0	0	0%
2711	Reimbursements	31,443	50	183	0	0	0	0	0	0	0	100%
6101	Bank Account Interest	0	10,079	29,458	19,974	20,000	(12,339)	7,661	7,661	0	7,661	100%
6405	Payroll Withholding	0	0	0	894	0	0	0	0	0	0	0%
8400	Investment Interest	0	18,319	41,892	48,157	40,000	(14,778)	25,222	25,222	0	25,222	100%
9999	Transfer In	106,322	0	0	0	0	0	0	0	0	0	0%
	Total Revenue	2,257,189	2,193,673	2,342,624	2,435,811	1,805,388	399,362	2,204,750	2,204,750	0	2,204,750	100%
Expenditures												
11032	Executive Director	65,577	80,000	90,000	92,700	92,700	0	92,700	92,700	0	92,700	100%
11312	IT Manager	13,462	53,846	66,731	72,100	72,100	0	72,100	72,100	0	72,100	100%
11314	IT Technician	45,000	32,452	0	0	0	0	0	0	0	0	0%
11409	Training Officer	54,006	18,846	0	0	0	0	0	0	0	0	0%
11973	Quality Assurance Manager	0	0	11,022	42,785	48,410	11,590	60,000	55,988	0	55,988	93%
11410	Communications Supervisor	145,655	149,677	157,093	161,645	169,500	0	169,500	161,750	0	161,750	95%
11412	Telecommunicator II	1,334,449	0	0	0	0	0	0	0	0	0	0%
11413	Telecommunicator I	813,519	0	0	0	0	0	0	0	0	0	0%
11414	Supervisor Pay Differential	23,816	20,717	3,845	0	0	0	0	0	0	0	100%
11415	On-Call Employee	0	37,559	23,074	8,424	35,000	0	35,000	20,582	0	20,582	59%
11417	Training Manager	0	0	0	0	0	60,000	60,000	35,421	0	35,421	59%
11452	Administrative Manager	40,000	45,000	41,884	47,277	47,277	0	47,277	47,277	0	47,277	100%
11458	Operations Manager	65,000	125,577	140,000	144,200	144,200	0	144,200	144,200	0	144,200	100%
11509	Public Information Officer	40,000	40,000	40,800	42,024	42,024	0	42,024	42,024	0	42,024	100%
11578	Education Overtime	0	0	0	0	0	0	0	0	0	0	0%
11979	CAD/Radio Specialist	0	0	0	55,385	60,000	0	60,000	60,000	0	60,000	100%
14800	FICA	0	303,368	306,760	320,463	357,785	0	357,785	339,589	0	339,589	95%
14810	PERF	0	454,803	461,704	486,815	523,816	0	523,816	511,126	0	511,126	98%
14840	Group Medical Insurance	0	936,000	167,000	1,371,330	1,401,300	0	1,401,300	1,401,300	0	1,401,300	100%
22010	Gas Oil & Lubricants	1,217	0	0	0	0	0	0	0	0	0	0%
23460	Other Materials	30	0	0	0	0	0	0	0	0	0	0%
32050	Instruction & Training	3,235	0	0	0	0	0	0	0	0	0	0%
36015	Contractual Services	622	0	0	0	0	0	0	0	0	0	0%
36051	Technology - Lease Equipment	668,021	0	0	0	0	0	0	0	0	0	0%
36100	Repairs - Auto & Trucks	0	2,353	0	0	0	0	0	0	0	0	0%
65030	Inter Fund Transfer (PSAP Center Maint.)	29,693	0	0	0	0	0	0	0	0	0	0%
	Total Expenditures	3,343,301	2,300,198	1,509,912	2,845,147	2,994,112	71,590	3,065,702	2,984,057	0	2,984,057	97%
	Net Surplus/(Deficit)	(1,086,112)	(106,525)	832,712	(409,335)	(1,188,724)		(860,952)	(779,308)	0	(779,308)	
	Beginning Cash Balance	3,715,805	2,629,693	2,523,168	3,355,880	2,946,545		2,946,545	2,946,545		2,946,545	
	Ending Cash Balance	2,629,693	2,523,168	3,355,880	2,946,545	1,757,821		2,085,592	2,167,237		2,167,237	
Fund 4930 - Dispatch Operating Fund												
Revenue												
2711	Saint Joseph County (\$296,282 per month)	2,774,988	3,415,380	3,892,151	3,852,672	3,555,382	0	3,555,382	3,555,382	0	3,555,382	100%
2711	City of South Bend - (\$211,994 per month)	1,997,628	2,338,776	2,749,751	2,698,781	2,543,931	0	2,543,931	2,543,931	0	2,543,931	100%
2711	City of Mishawaka - (\$108,521 per month)	993,396	1,180,000	1,413,666	1,411,903	1,302,256	0	1,302,256	1,302,256	0	1,302,256	100%
2711	Other Reimbursement	0	0	0	362	0	141	141	141	0	141	100%
2715	AT&T Telephone Reimbursement	0	0	0	0	0	442,654	442,654	442,654	0	442,654	100%
0000	General Government	0	0	0	296	0	287	287	287	0	287	100%
5206	Transfer of Funds	420	0	0	9,153	0	0	0	0	0	0	0%
6101	Bank Account Interest	0	4,317	18,341	12,045	20,000	(11,057)	8,943	8,943	0	8,943	100%
8400	Investment Interest	0	6,297	20,260	24,917	20,000	8,799	28,799	28,799	0	28,799	100%
5600	Refunds	156,268	4,072	0	0	0	0	0	0	0	0	0%
	Total Revenue	5,922,700	6,948,850	8,094,169	8,010,129	7,441,569	440,824	7,882,393	7,882,393	0	7,882,393	100%
Expenditures												
11409	Training Officer	0	0	0	0	0	0	0	0	0	0	100%
11411	Telecommunicator III	484,956	2,436,755	2,579,604	1,296,991	2,483,845	(1,483,424)	1,000,421	1,000,421	0	1,000,421	100%
11412	Telecommunicator II	0	0	0	715,437	453,200	231,009	684,209	684,209	0	684,209	100%
11413	Telecommunicator I	0	0	3,730	268,956	0	525,630	525,630	525,630	0	525,630	100%

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		12/31/2017	12/31/2018	12/31/2019	12/31/2020	Budget		Budget	12/31/2021	12/31/2021	12/31/2021	Budget
11414	Acting Comm Supervisor Pay Dif	420	0	0	0	0	0	0	0	0	0	0%
11415	On-Call Employee	15,803	3,759	31,029	25,200	0	0	0	0	0	0	100%
11416	Telecommunicator IV	0	259,638	242,525	329,080	338,870	11,306	350,176	350,176	350,176	0	100%
11571	Overtime	754,546	799,682	584,353	820,083	477,000	508,000	985,000	943,847	943,847	41,153	96%
14711	Longevity Pay	0	0	21,186	16,595	22,150	24,000	46,150	15,549	15,549	30,601	34%
14712	QA Pay	0	0	9,573	13,320	10,000	5,500	15,500	13,705	13,705	1,795	88%
14713	CTO Pay	0	0	53,597	58,900	72,000	75,000	147,000	130,588	130,588	16,412	89%
14714	Holiday Pay	0	0	52,314	54,851	75,000	(69,983)	5,017	1,258	1,258	3,759	25%
14715	Shift Differential	0	0	19,998	20,092	22,000	82,000	104,000	89,185	89,185	14,815	86%
14716	Foreign Language Pay	0	0	2,795	2,436	3,600	1,300	4,900	4,866	4,866	34	99%
14717	Certification Pay	0	0	0	0	7,600	20,000	27,600	1,900	1,900	25,700	7%
14718	Hazard Pay (70 x \$600)	0	0	0	42,000	0	0	0	0	0	0	0%
16801	Incentive Pay	0	0	0	0	0	82,098	82,098	82,098	82,098	0	100%
14800	FICA	277,375	0	126	0	0	0	0	0	0	0	0%
14810	PERF	417,810	0	188	0	0	0	0	0	0	0	0%
14840	Group Health Insurance	912,000	0	1,169,000	0	0	0	0	0	0	0	0%
21030	Office Supplies	9,308	11,124	10,570	9,462	10,000	2,634	12,634	11,198	11,198	1,436	89%
22010	Gas Oil & Lubricants	3,661	7,292	6,107	4,124	8,000	(4,500)	3,500	2,723	2,723	777	78%
23460	Other Materials	12,304	14,092	3,462	3,067	12,000	(8,892)	3,108	1,769	1,769	1,338	57%
31010	Legal Services	5,351	24,316	5,913	9,487	30,000	40,000	70,000	69,149	69,149	851	99%
31070	Financial Consulting	0	0	26,747	27,905	30,000	15,000	45,000	41,353	41,353	3,648	92%
32010	Mileage Allowance	657	957	891	745	1,000	0	1,000	762	762	238	76%
32020	Travel	1,664	0	0	0	0	0	0	0	0	0	0%
32050	Instruction & Training	33,933	121,662	64,241	54,386	65,000	10,414	75,414	65,545	65,545	9,869	87%
32055	Public Eduation	0	0	0	0	5,000	(4,300)	700	625	625	75	89%
32071	Technology - Maint. & Support	441,440	842,034	774,545	576,082	606,331	106,345	712,676	672,619	672,619	40,057	94%
32200	Telephone	170,492	225,888	123,725	87,942	97,000	21,300	118,300	112,329	112,329	5,971	95%
32350	Postage	87	55	131	51	232	0	232	60	60	172	26%
33021	Help Wanted Advertising	0	0	0	0	0	59,500	59,500	33,515	33,515	25,985	56%
34030	Liability Insurance Coverage	44,500	105,000	105,000	105,000	105,000	0	105,000	105,000	105,000	0	100%
35015	Utilities	95,108	97,614	101,776	94,251	119,000	(20,000)	99,000	97,263	97,263	1,737	98%
37100	Auto Leasing (paid from principal/interest)	0	0	0	0	0	0	0	0	0	0	0%
36015	Contractual Services	55,769	72,941	56,665	106,106	110,000	(63,400)	46,600	45,603	45,603	997	98%
36051	Technology - Lease Equipment	1,367,413	0	0	0	0	0	0	0	0	0	0%
36100	Repair - Auto/Truck	0	0	2,353	35	2,000	0	2,000	0	0	2,000	0%
36300	Repair - Office Equipment	4,976	5,000	3,011	846	5,000	706	5,706	4,380	4,380	1,326	77%
38010	Paying Agent Fees	0	0	0	600	0	0	0	0	0	0	0%
38012	Capital Lease - Interest	0	250,338	222,852	190,017	154,635	32,050	186,685	186,598	186,598	87	100%
38013	Capital Lease - Principal	0	1,371,042	1,402,620	1,479,511	1,506,572	(31,750)	1,474,822	1,474,097	1,474,097	725	100%
36011	Building Maintenance	0	0	24,912	24,725	25,000	(16,354)	8,646	5,768	5,768	2,878	67%
36018	Tower Maintenance	0	0	0	2,150	27,000	(16,545)	10,455	7,866	7,866	2,589	75%
43010	Tower Improvements (1)	0	0	0	0	0	1,100,000	1,100,000	0	0	1,100,000	0%
44310	Radio Equipment (1)	0	0	0	0	0	1,400,000	1,400,000	0	0	1,400,000	0%
45523	ERP Software Allocation	0	0	0	16,750	0	0	0	0	0	0	0%
65030	Transfer Out - To Fund 1222	106,322	0	0	0	0	0	0	0	0	0	0%
Total Expenditures		5,215,895	6,649,189	7,705,541	6,457,184	6,884,035	2,634,643	9,518,678	6,781,653	6,781,653	2,737,024	71%
Net Surplus/(Deficit)		706,805	299,661	388,634	1,552,945	557,534		(1,636,285)	1,100,740	1,100,740		
Beginning Cash Balance		155,367	862,172	1,161,834	1,550,468	3,103,413		3,103,413	3,103,413	3,103,413		
Ending Cash Balance		862,172	1,161,834	1,550,468	3,103,413	3,660,947		1,467,128	4,204,152	4,204,152		
Encumbrance for Tower & Radio projects approved by the County Council & Commissioners (1)										(2,500,000)		
Adjusted Balance										1,704,152		
Summary												
Total Revenue		8,179,889	9,142,523	10,436,799	10,445,941	9,246,957		10,087,143	10,087,142	0	10,087,142	
Total Expenditures		8,559,196	8,949,387	9,215,453	9,302,331	9,878,147		12,584,380	9,765,711	0	9,765,711	
Net Surplus/(Deficit)		(379,307)	193,136	1,221,346	1,143,610	(631,190)		(2,497,237)	321,432	0	321,432	
Beginning Cash Balance		3,871,172	3,491,866	3,685,002	4,906,348	6,049,957		6,049,957	6,049,957		6,049,957	
Ending Cash Balance		3,491,866	3,685,002	4,906,348	6,049,957	5,418,767		3,552,720	6,371,389		6,371,389	
Proof		0	0	0	0	0		0	0		0	

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Account Number	Fund Number	Description	Actual	Actual	Actual	Actual	2021	Budget	2021	YTD	YTD	Budget	Percent	
			12/31/2017	12/31/2018	12/31/2019	12/31/2020	Original Budget	Adjustments	Amended Budget	Actual 12/31/2021	Actual 12/31/2021	Balance 12/31/2021	of Amended Budget	
Revenue														
2709	1222	State 911 Revenue (\$145,449 per month)	2,119,424	2,165,225	2,268,739	2,366,786	1,745,388	426,479	2,171,867	2,171,867	0	2,171,867	0	100%
2700	1222	Other	0	0	2,358	0	0	0	0	0	0	0	0	0%
2711	4930	Saint Joseph County (\$296,282 per month)	2,774,988	3,415,380	3,892,151	3,852,672	3,555,382	0	3,555,382	3,555,382	0	3,555,382	0	100%
2711	4930	City of South Bend (\$211,994 per month)	1,997,628	2,338,776	2,749,751	2,698,781	2,543,931	0	2,543,931	2,543,931	0	2,543,931	0	100%
2711	4930	City of Mishawaka (\$108,521 per month)	993,396	1,180,008	1,413,666	1,411,903	1,302,256	0	1,302,256	1,302,256	0	1,302,256	0	100%
2715	4930	AT&T Telephone Reimbursement	0	0	0	0	0	442,654	442,654	442,654	0	442,654	0	0%
2711	4930	Other Reimbursement	0	0	0	362	0	141	141	141	0	141	0	100%
0000	4930	General Government	0	0	0	296	0	287	287	287	0	287	0	100%
5206	4930	Transfer of Funds	420	0	0	9,153	0	0	0	0	0	0	0	0%
5600	4930	Refunds	156,268	4,072	0	0	0	0	0	0	0	0	0	0%
2711	1222	Reimbursements	31,443	50	183	0	0	0	0	0	0	0	0	0%
6101	1222	Bank Account Interest	0	10,079	29,458	19,974	20,000	(12,339)	7,661	7,661	0	7,661	0	100%
6101	4930	Bank Account Interest	0	4,317	41,892	12,045	20,000	(11,057)	8,943	8,943	0	8,943	0	100%
6405	1222	Payroll Withholding	0	0	0	894	0	0	0	0	0	0	0	0%
8400	1222	Investment Interest	0	18,319	18,341	48,157	40,000	(14,778)	25,222	25,222	0	25,222	0	100%
8400	4930	Investment Interest	0	6,297	20,260	24,917	20,000	8,799	28,799	28,799	0	28,799	0	100%
9999	1222	Transfer In - From Fund 4930	106,322	0	0	0	0	0	0	0	0	0	0	0%
Total Revenue			8,179,889	9,142,523	10,436,799	10,445,941	9,246,957	840,186	10,087,143	10,087,142	0	10,087,142	1	100%
Expenditures														
11032	1222	Executive Director	65,577	80,000	90,000	92,700	92,700	0	92,700	92,700	0	92,700	0	100%
11312	1222	IT Manager	13,462	53,846	66,731	72,100	72,100	0	72,100	72,100	0	72,100	0	100%
11314	1222	IT Technician	45,000	32,452	0	0	0	0	0	0	0	0	0	0%
11409	1222	Training Officer	54,006	18,846	0	0	0	0	0	0	0	0	0	0%
11409	4930	Training Officer	0	0	0	0	0	0	0	0	0	0	0	0%
11973	1222	Quality Assurance Manager	0	0	11,022	42,785	48,410	11,590	60,000	55,988	0	55,988	4,012	93%
11410	1222	Communications Supervisor	145,655	149,677	157,093	161,645	169,500	0	169,500	161,750	0	161,750	7,750	95%
11411	4930	Telecommunicator III	484,956	2,436,755	2,579,604	1,296,991	2,483,845	(1,483,424)	1,000,421	1,000,421	0	1,000,421	0	100%
11412	4930	Telecommunicator II	1,334,449	0	0	715,437	453,200	231,009	684,209	684,209	0	684,209	0	100%
11413	4930	Telecommunicator I	813,519	0	3,730	268,956	0	525,630	525,630	525,630	0	525,630	0	0%
11414	1222	Shift Differential	23,816	20,717	3,845	0	0	0	0	0	0	0	0	0%
11414	4930	Acting Comm Supervisor Pay Dif	420	0	0	0	0	0	0	0	0	0	0	0%
11415	1222	On-Call Employee	0	37,559	23,074	8,424	35,000	0	35,000	20,582	0	20,582	14,418	59%
11415	4930	On-Call Employee	15,803	3,759	31,029	25,200	0	0	0	0	0	0	0	0%
11416	4930	Telecommunicator IV	0	259,638	242,525	329,080	338,870	11,306	350,176	350,176	0	350,176	0	100%
11417	1222	Training Managaer	0	0	0	0	0	60,000	60,000	35,421	0	35,421	24,579	59%
11452	1222	Administrative Manager	40,000	45,000	41,884	47,277	47,277	0	47,277	47,277	0	47,277	0	100%
11458	1222	Operations Manager	65,000	125,577	140,000	144,200	144,200	0	144,200	144,200	0	144,200	0	100%
11509	1222	Public Information Officer	40,000	40,000	40,800	42,024	42,024	0	42,024	42,024	0	42,024	0	100%
11571	4930	Overtime	754,546	799,682	584,353	820,083	477,000	508,000	985,000	943,847	0	943,847	41,153	96%
11578	1222	Education Overtime	0	0	0	0	0	0	0	0	0	0	0	0%
11979	1222	CAD/Radio Specialist	0	0	0	55,385	60,000	0	60,000	60,000	0	60,000	0	100%
14711	4930	Longevity Pay	0	0	21,186	16,595	22,150	24,000	46,150	15,549	0	15,549	30,601	34%
14712	4930	QA Pay	0	0	9,573	13,320	10,000	5,500	15,500	13,705	0	13,705	1,795	88%
14713	4930	CTO Pay	0	0	53,597	58,900	72,000	75,000	147,000	130,588	0	130,588	16,412	89%
14714	4930	Holiday Pay	0	0	52,314	54,851	75,000	(69,983)	5,017	1,258	0	1,258	3,759	25%
14715	4930	Shift Differential	0	0	19,998	20,092	22,000	82,000	104,000	89,185	0	89,185	14,815	86%
14716	4930	Foreign Language Pay	0	0	2,795	2,436	3,600	1,300	4,900	4,866	0	4,866	34	99%
14717	4930	Certification Pay	0	0	0	0	7,600	20,000	27,600	1,900	0	1,900	25,700	7%
14718	4930	Hazard Pay	0	0	0	42,000	0	0	0	0	0	0	0	0%
16801	4930	Incentive Pay	0	0	0	0	0	82,098	82,098	82,098	0	82,098	0	0%
14800	1222	FICA	0	303,368	306,760	320,463	357,785	0	357,785	339,589	0	339,589	18,196	95%
14800	4930	FICA	277,375	0	126	0	0	0	0	0	0	0	0	0%

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December 31, 2021**

Account Number	Fund Number	Description	Actual				2021		2021		YTD		YTD	Budget	Percent
			12/31/2017	12/31/2018	12/31/2019	12/31/2020	Original Budget	Budget Adjustments	Amended Budget	Actual 12/31/2021	Actual 12/31/2021	Balance 12/31/2021	of Amended Budget		
14810	1222	PERF	0	454,803	461,704	486,815	523,816	0	523,816	511,126	0	511,126	12,690	98%	
14810	4930	PERF	417,810	0	188	0	0	0	0	0	0	0	0	0%	
14840	1222	Group Health Insurance	0	936,000	167,000	1,371,330	1,401,300	0	1,401,300	1,401,300	0	1,401,300	0	100%	
14840	4930	Group Health Insurance	912,000	0	1,169,000	0	0	0	0	0	0	0	0	0%	
Total Personnel Costs			5,503,393	5,797,679	6,279,931	6,509,088	6,959,377	84,025	7,043,402	6,827,489	0	6,827,489	215,913	97%	
21030	4930	Office Supplies	9,308	11,124	10,570	9,462	10,000	2,634	12,634	11,198	0	11,198	1,436	89%	
22010	1222	Gas Oil & Lubricants	1,217	0	0	0	0	0	0	0	0	0	0	0%	
22010	4930	Gas Oil & Lubricants	3,661	7,292	6,107	4,124	8,000	(4,500)	3,500	2,723	0	2,723	777	78%	
23460	1222	Other Materials	30	0	0	0	0	0	0	0	0	0	0	0%	
23460	4930	Other Materials	12,304	14,092	3,462	3,067	12,000	(8,892)	3,108	1,769	0	1,769	1,338	57%	
31010	4930	Legal Services	5,351	24,316	5,913	9,487	30,000	40,000	70,000	69,149	0	69,149	851	99%	
31070	4930	Financial Consulting	0	0	26,747	27,905	30,000	15,000	45,000	41,353	0	41,353	3,648	0%	
32010	4930	Mileage Allowance	657	957	891	745	1,000	0	1,000	762	0	762	238	76%	
32020	4930	Travel	1,664	0	0	0	0	0	0	0	0	0	0	0%	
32050	1222	Instruction & Training	3,235	0	0	0	0	0	0	0	0	0	0	0%	
32050	4930	Instruction & Training	33,933	121,662	64,241	54,386	65,000	10,414	75,414	65,545	0	65,545	9,869	87%	
32055	4930	Public Education	0	0	0	0	5,000	(4,300)	700	625	0	625	75	89%	
32071	4930	Technology - Maint. & Support	441,440	842,034	774,545	576,082	606,331	106,345	712,676	672,619	0	672,619	40,057	94%	
32200	4930	Telephone	170,492	225,888	123,725	87,942	97,000	21,300	118,300	112,329	0	112,329	5,971	95%	
32350	4930	Postage	87	55	131	51	232	0	232	60	0	60	172	26%	
33021	4930	Help Wanted Advertising	0	0	0	0	0	60,000	60,000	33,515	0	33,515	26,485	56%	
34030	4930	Liability Insurance Coverage	44,500	105,000	105,000	105,000	105,000	0	105,000	105,000	0	105,000	0	100%	
35015	4930	Utilities	95,108	97,614	101,776	94,251	119,000	(20,000)	99,000	97,263	0	97,263	1,737	98%	
37100	4930	Auto Lease	0	0	0	0	0	0	0	0	0	0	0	0%	
36015	1222	Contractual Services	622	0	0	0	0	0	0	0	0	0	0	0%	
36015	4930	Contractual Services	55,769	72,940	56,665	106,106	110,000	(63,400)	46,600	45,603	0	45,603	997	98%	
36051	1222	Technology - Lease Equipment	668,021	0	0	0	0	0	0	0	0	0	0	0%	
36051	4930	Technology - Lease Equipment	1,367,413	0	0	0	0	0	0	0	0	0	0	0%	
36300	4930	Repair - Office Equipment	4,975	5,000	3,011	846	5,000	706	5,706	4,380	0	4,380	1,326	77%	
36100	1222	Repair - Autos & Trucks	0	2,353	0	0	0	0	0	0	0	0	0	0%	
36100	4930	Repair - Autos & Trucks	0	0	2,353	35	2,000	0	2,000	0	0	0	2,000	0%	
38010	4930	Paying Agent Fees	0	0	0	600	0	0	0	0	0	0	0	0%	
38012	4930	Capital Lease - Interest	0	250,338	222,852	190,017	154,635	32,050	186,685	186,598	0	186,598	87	100%	
38013	4930	Capital Lease - Principal	0	1,371,042	1,402,620	1,479,513	1,506,572	(31,750)	1,474,822	1,474,097	0	1,474,097	725	100%	
65030	4930	Transfer Out - To Fund 1222	106,322	0	0	0	0	0	0	0	0	0	0	0%	
36011	4930	Building Maintenance	0	0	24,912	24,725	25,000	(16,354)	8,646	5,768	0	5,768	2,878	0%	
36018	4930	Tower Maintenance	0	0	0	2,150	27,000	(16,545)	10,455	7,866	0	7,866	2,589	0%	
43010	4930	Tower Improvements (1)	0	0	0	0	0	1,100,000	1,100,000	0	0	0	1,100,000	0%	
44310	4930	Radio Equipment (1)	0	0	0	0	0	1,400,000	1,400,000	0	0	0	1,400,000	0%	
45523	4930	ERP Software Allocation	0	0	0	16,750	0	0	0	0	0	0	0	0%	
65030	1222	Building Maintenance	29,693	0	0	0	0	0	0	0	0	0	0	0%	
Total Expenditures			8,559,195	8,949,386	9,215,453	9,302,333	9,878,147	2,706,733	12,584,880	9,765,711	0	9,765,711	2,819,169	78%	
Net Surplus/(Deficit)			(379,306)	193,137	1,221,346	1,143,608	(631,190)		(2,497,737)	321,432	0	321,431			
Beginning Cash Balance			3,871,172	3,491,866	3,685,003	4,906,349	6,049,957		6,049,957	6,049,957	6,049,957	6,049,957			
Ending Cash Balance			3,491,866	3,685,003	4,906,349	6,049,957	5,418,767		3,552,220	6,371,389	6,049,957	6,371,389			
Encumbrance for Tower & Radio projects approved by the County Council & Commissioners (1)												(2,500,000)			
Adjusted Balance												3,871,389			
Ending Cash Balance (percentage of expend.)			40.80%	41.18%	53.24%	65.04%	54.86%		28.23%	65.24%		39.64%			

**Saint Joseph County PSAP
Budget vs. Actual
December 31, 2021**

Account Number	Fund Number	Description	2021	YTD		YTD
			Amended Budget	Actual 12/31/2021	Balance	Actual % of Budget
Revenue						
2709	1222	State 911 Revenue (\$145,449/month + \$426,479)	2,171,867	2,171,867	0	100.00%
2711	4930	Saint Joseph County (\$296,282 per month)	3,555,382	3,555,382	0	100.00%
2711	4930	City of South Bend (\$211,994 per month)	2,543,931	2,543,931	0	100.00%
2711	4930	City of Mishawaka (\$108,521 per month)	1,302,256	1,302,256	0	100.00%
2715	4930	AT&T Telephone Reimbursement	442,654	442,654	0	0.00%
2711	4930	Other Reimbursement	141	141	0	0.00%
0000	4930	Other	287	287	0	0.00%
5206	4930	Transfer of Funds	0	0	0	0.00%
6405	1222	Payroll Withholding	0	0	0	0.00%
6101	1222	Bank Account Interest	7,661	7,661	0	100.00%
6101	4930	Bank Account Interest	8,943	8,943	0	100.00%
8400	1222	Investment Interest	25,222	25,222	0	100.00%
8400	4930	Investment Interest	28,799	28,799	0	100.00%
Total Revenue			10,087,143	10,087,142	(1)	100.00%
Expenditures						
11032	1222	Executive Director	92,700	92,700	0	100.00%
11312	1222	IT Manager	72,100	72,100	0	100.00%
11973	1222	Quality Assurance Manager	60,000	55,988	4,012	93.31%
11409	1222	Training Officer	0	0	0	0.00%
11410	1222	Communications Supervisor	169,500	161,750	7,750	95.43%
11411	4930	Telecommunicator III	1,000,421	1,000,421	0	100.00%
11412	4930	Telecommunicator II	684,209	684,209	0	100.00%
11413	4930	Telecommunicator I	525,630	525,630	0	100.00%
11414	1222	Shift Differential	0	0	0	0.00%
11415	1222	On-Call Employee	35,000	20,582	14,418	58.81%
11415	4930	On-Call Employee	0	0	0	0.00%
11416	4930	Telecommunicator IV	350,176	350,176	0	100.00%
11417	1222	Training Manager	60,000	35,421	24,579	59.04%
11452	1222	Administrative Manager	47,277	47,277	0	100.00%
11458	1222	Operations Manager	144,200	144,200	0	100.00%
11509	1222	Public Information Officer	42,024	42,024	0	100.00%
11571	4930	Overtime & Other	985,000	943,847	41,153	95.82%
11578	1222	Education Overtime	0	0	0	0.00%
11979	1222	CAD/Radio Specialist	60,000	60,000	0	100.00%
14711	4930	Longevity Pay	46,150	15,549	30,601	33.69%
14712	4930	QA Pay	15,500	13,705	1,795	88.42%
14713	4930	CTO Pay	147,000	130,588	16,412	88.84%
14714	4930	Holiday Pay	5,017	1,258	3,759	25.08%
14715	4930	Shift Differential	104,000	89,185	14,815	85.75%
14716	4930	Foreign Language Pay	4,900	4,866	34	99.32%
14717	4930	Certification Pay	27,600	1,900	25,700	6.88%
14718	4930	Hazard Pay	0	0	0	0.00%
16801	4930	Incentive Pay	82,098	82,098	0	0.00%
14800	1222	FICA	357,785	339,589	18,196	94.91%
14800	4930	FICA	0	0	0	0.00%
14810	1222	PERF	523,816	511,126	12,690	97.58%
14810	4930	PERF	0	0	0	0.00%
14840	1222	Group Health Insurance	1,401,300	1,401,300	0	100.00%
14840	4930	Group Health Insurance	0	0	0	0.00%
Total Personnel Costs			7,043,402	6,827,489	215,913	96.93%
21030	4930	Office Supplies	12,634	11,198	1,436	88.64%
22010	4930	Gas Oil & Lubricants	3,500	2,723	777	77.79%
23460	4930	Other Materials	3,108	1,769	1,338	56.94%
31010	4930	Legal Services	70,000	69,149	851	98.78%
31070	4930	Financial Consulting	45,000	41,353	3,648	91.89%
32010	4930	Mileage Allowance	1,000	762	238	76.22%
32050	4930	Instruction & Training	75,414	65,545	9,869	86.91%
32055	4930	Public Education	700	625	75	89.29%
32071	4930	Technology - Maint. & Support	712,676	672,619	40,057	94.38%
32200	4930	Telephone	118,300	112,329	5,971	94.95%
32350	4930	Postage	232	60	172	26.01%
33021	4930	Help Wanted Advertising	60,000	33,515	26,485	55.86%
34030	4930	Liability Insurance Coverage	105,000	105,000	0	100.00%
35015	4930	Utilities	99,000	97,263	1,737	98.25%
36015	4930	Contractual Services	46,600	45,603	997	97.86%
36018	4930	Tower Maintenance	10,455	7,866	2,589	75.24%
36300	4930	Repair - Office Equipment	5,706	4,380	1,326	76.77%
36100	4930	Repair - Autos & Trucks	2,000	0	2,000	0.00%
38010	4930	Paying Agent Fees	0	0	0	100.00%
38012	4930	Capital Lease - Interest	186,685	186,598	87	99.95%
38013	4930	Capital Lease - Principal	1,474,822	1,474,097	725	99.95%
43010	4930	Tower Improvements (New Project)	1,100,000	0	1,100,000	0.00%
44310	4930	Radio Equipment (New Project)	1,400,000	0	1,400,000	0.00%
45523	4930	ERP Software Allocation	0	0	0	0.00%
36011	4930	Building Maintenance	8,646	5,768	2,878	66.72%
Total Expenditures			12,584,880	9,765,711	2,819,169	77.60%
Net			(2,497,737)	321,432	(2,819,170)	

**Saint Joseph County PSAP
Comparative YTD Expenditures
December 31, 2021**

Account Number	Fund Number	Description	YTD	YTD	Increase/ (Decrease)	Percent Change
			Actual 12/31/2021	Actual 12/31/2020		
11032	1222	Executive Director	92,700	92,700	0	0.00%
11312	1222	IT Manager	72,100	72,100	0	0.00%
11314	1222	IT Technician	0	0	0	0.00%
11409	1222	Training Officer	0	0	0	0.00%
11409	4930	Training Officer	0	0	0	0.00%
11973	1222	Quality Assurance Manager	55,988	42,785	13,203	30.86%
11410	1222	Communications Supervisor	161,750	161,645	106	0.07%
11411	4930	Telecommunicator III	1,000,421	1,296,991	(296,570)	-22.87%
11412	4930	Telecommunicator II	684,209	715,437	(31,228)	0.00%
11413	4930	Telecommunicator I	525,630	268,956	256,673	95.43%
11414	1222	Acting Comm Supervisor Pay Dif	0	0	0	0.00%
11414	4930	Acting Comm Supervisor Pay Dif	0	0	0	0.00%
11415	1222	On-Call Employee	20,582	8,424	12,158	144.32%
11415	4930	On-Call Employee	0	25,200	(25,200)	-100.00%
11416	4930	Telecommunicator IV	350,176	329,080	21,096	6.41%
11417	1222	Training Manager	35,421	0	35,421	0.00%
11452	1222	Administrative Manager	47,277	47,277	0	0.00%
11458	1222	Operations Manager	144,200	144,200	0	0.00%
11509	1222	Public Information Officer	42,024	42,024	0	0.00%
11571	4930	Overtime	943,847	820,083	123,764	15.09%
11578	1222	Education Overtime	0	0	0	0.00%
11979	1222	CAD/Radio Specialist	60,000	55,385	4,615	100.00%
14711	4930	Longevity Pay	15,549	16,595	(1,046)	-6.30%
14712	4930	QA Pay	13,705	13,320	385	2.89%
14713	4930	CTO Pay	130,588	58,900	71,688	121.71%
14714	4930	Holiday Pay	1,258	54,851	(53,593)	-97.71%
14715	4930	Shift Differential	89,185	20,092	69,093	343.88%
14716	4930	Foreign Language Pay	4,866	2,436	2,430	99.77%
14717	4930	Certification Pay	1,900	0	1,900	0.00%
14718	4930	Hazard Pay	0	42,000	(42,000)	100.00%
16801	4930	Incentive Pay	82,098	0	82,098	100.00%
14800	1222	FICA	339,589	320,463	19,126	5.97%
14800	4930	FICA	0	0	0	0.00%
14810	1222	PERF	511,126	486,815	24,311	4.99%
14810	4930	PERF	0	0	0	0.00%
14840	1222	Group Health Insurance	1,401,300	1,371,330	29,970	2.19%
14840	4930	Group Health Insurance	0	0	0	100.00%
		Total Personnel Costs	6,827,489	6,509,088	318,401	4.89%
21030	4930	Office Supplies	11,198	9,462	1,736	18.35%
22010	4930	Gas Oil & Lubricants	2,723	4,124	(1,401)	-33.98%
23460	4930	Other Materials	1,769	3,067	(1,297)	-42.30%
31010	4930	Legal Services	69,149	9,487	59,662	628.90%
31070	4930	Financial Consulting	41,353	27,905	13,447	48.19%
32010	4930	Mileage Allowance	762	745	17	2.30%
32050	4930	Instruction & Training	65,545	54,386	11,159	20.52%
32055	4930	Public Education	625	0	625	0.00%
32071	4930	Technology - Maint. & Support	672,619	576,082	96,537	16.76%
32200	4930	Telephone	112,329	87,942	24,386	27.73%
32350	4930	Postage	60	51	9	18.33%
33021	4930	Help Wanted Advertising	33,515	0	33,515	0.00%
34030	4930	Liabiity Insurance Coverage	105,000	105,000	0	0.00%
35015	4930	Utilities	97,263	94,251	3,011	3.19%
36015	4930	Contractual Services	45,603	106,106	(60,503)	-57.02%
36018	4930	Tower Maintenance	7,866	2,150	5,716	0.00%
36300	4930	Repair - Office Equipment	4,380	846	3,534	100.00%
36100	1222	Repair - Office Equipment	0	0	0	0.00%
36100	4930	Repair - Autos & Trucks	0	35	(35)	0.00%
38010	4930	Paying Agent Fees	0	600	(600)	100.00%
38012	4930	Capital Lease - Interest	186,598	190,017	(3,419)	-1.80%
38013	4930	Capital Lease - Principal	1,474,097	1,479,513	(5,416)	-0.37%
43010	4930	Tower Improvements (New Project - \$2.2M)	0	0	0	0.00%
44310	4930	Radio Equipment (New Project - \$1.4M)	0	0	0	0.00%
45523	4930	ERP Software Allocation	0	16,750	(16,750)	100.00%
36011	4930	Building Maintenance	5,768	24,725	(18,957)	-76.67%
		Total Expenditures	9,765,711	9,302,333	463,378	4.98%

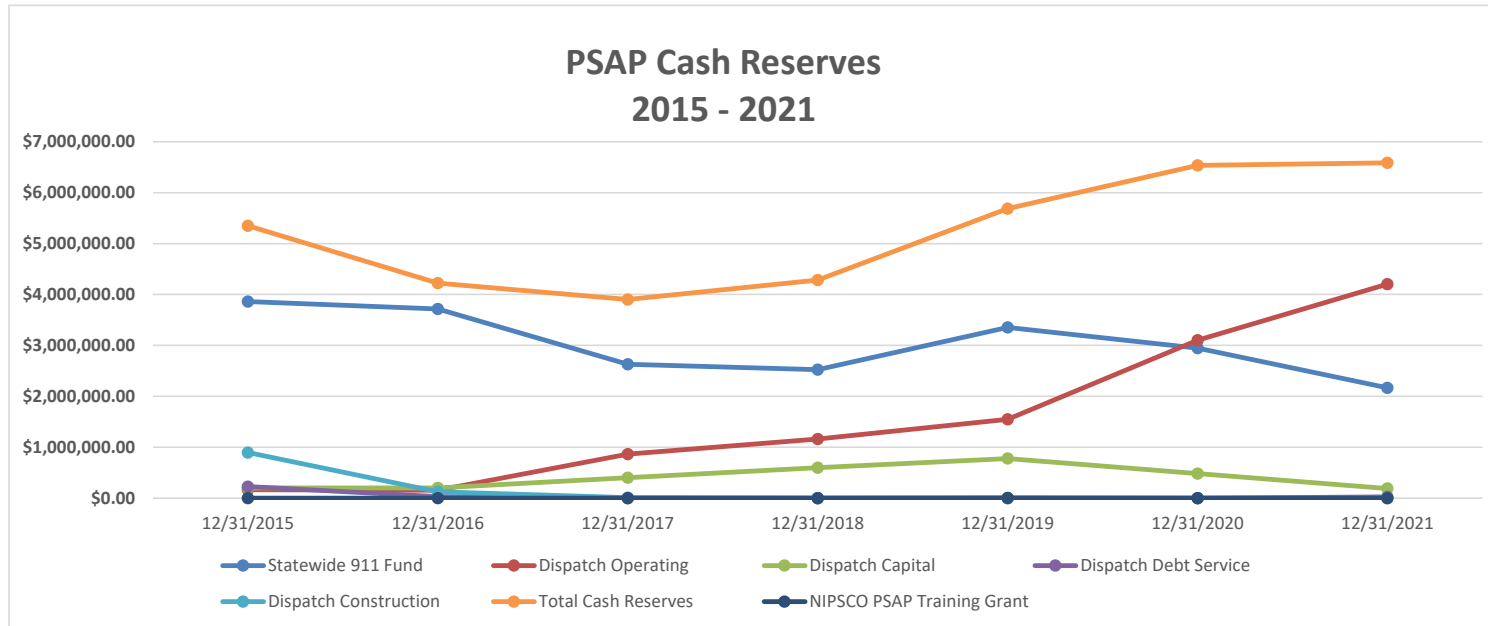
**PSAP Cash Balances
December 31, 2021**

Fund Number	Fund Name	Cash Balance 12/31/2017	Cash Balance 12/31/2018	Cash Balance 12/31/2019	Cash Balance 12/31/2020	Cash Balance 12/31/2021
1222	Statewide 911	2,629,692.52	2,523,168.25	3,355,880.07	2,946,544.84	2,167,237.01
4930	Dispatch Operating	862,172.90	1,161,834.49	1,550,468.19	3,103,412.97	4,204,152.49
4931	Dispatch Capital	399,984.00	599,988.00	777,236.92	482,972.74	188,768.64
4932	Dispatch Bond Debt Service (will fund in December)	0.00	0.00	450.66	1,957.37	25,730.04
4933	CEDIT/PSAP Construction	10,622.60	0.00	0.00	0.00	0.00
9155	NIPSCO PSAP Training Grant	0.00	0.00	3,680.00	0.00	0.00
0018	2015 U.S. Bank Lease Escrow	25,573.44	8,588.53	8,610.23	0.00	0.00
0019	2017 U.S. Bank Lease Escrow	1,716,684.70	261,998.48	95,416.64	0.00	0.00
Total		5,644,730.16	4,555,577.75	5,791,742.71	6,534,887.92	6,585,888.18

**PSAP Debt & Lease Amounts
December 31, 2021**

Name	Original Principal Balance	12/31/2021 Principal Balance	2021 Debt Service Payments
(1) 2014 CEDIT Bond (Fund 4932) Schedule #5	9,155,000.00	5,990,000.00	686,431.26
(2) 2015 U.S. Bank Lease (Fund 4930) Schedule #11	12,000,000.00	3,860,369.48	1,337,126.82
(3) 2017 U.S. Bank Lease (Fund 4930) Schedule #12	2,500,000.00	1,576,165.26	284,252.88
(4) 2019 Motorola Lease (Fund 4931) Sched. #25	2,976,131.00	2,205,682.72	494,204.14
(5) 2019 PSAP Veh Lease Jordan Ford Sched (Fund 4930). #27	26,140.00	13,220.85	6,139.68
(6) 2019 PSAP HP Computer Lease Sched. (Fund 4930) #28	131,612.05	66,656.95	33,687.00
Total	26,788,883.05	13,712,095.26	2,841,841.78

- (1) 40 semi-annual payments from 6/30/15 to 12/31/34
- (2) 20 semi-annual payments from 6/30/15 to 12/31/24
- (3) 20 semi-annual payments from 5/16/18 to 11/16/27
- (4) 7 annual payments from 2/1/20 to 2/1/26
- (5) 60 monthly payments from 5/30/19 to 4/30/24
- (6) 49 monthly payments from 8/15/19 to 8/15/24



Fund Name	12/31/2015	12/31/2016	12/31/2017	12/31/2018	12/31/2019	12/31/2020	12/31/2021
Statewide 911 Fund	3,861,472	3,715,805	2,629,693	2,523,168	3,355,880	2,946,545	2,167,237
Dispatch Operating	165,544	155,367	862,173	1,161,834	1,550,468	3,103,413	4,204,152
Dispatch Capital	199,980	199,980	399,984	599,988	777,237	482,973	188,769
Dispatch Debt Service	228,103	27,853	0	0	451	1,957	25,730
NIPSCO PSAP Training Grant	0	0	0	0	3,680	0	0
Dispatch Construction	896,393	123,267	10,623	0	0	0	0
Total Cash Reserves	5,351,492	4,222,273	3,902,472	4,284,991	5,687,716	6,534,888	6,585,888

Excludes US Bank Lease Trustee Capital Funds

Change 2020- 2021

51,000

Important Note

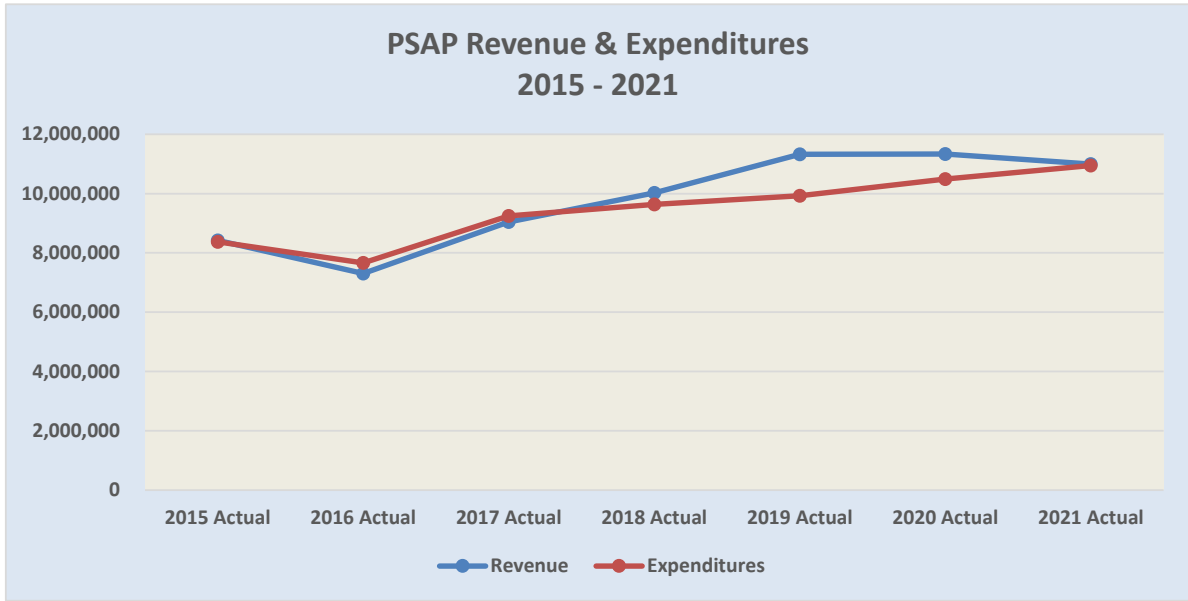
In October, 2021, the County Council and Commissioners approved an additional appropriation in the amount of \$1.1 million dollars for a new tower and \$1.4 million dollars for radios. These projects are not included in the above cash flow reserves estimate as money is not expected to be spent during 2021.

Assessments - 2017 to 2022 (assessments eliminated for 2022 and replaced with a dedicated PSAP income tax)

Annual Operating Assessment (Fund 4930)	2017	Percent	2018	Percent	2019	Percent	2020	Percent	2021	Percent	2022	Percent
Saint Joseph County	2,774,983	48.13%	3,415,385	49.25%	3,892,151	48.32%	3,852,672	48.38%	3,555,382	48.04%	0	0.00%
City of South Bend	1,997,626	34.64%	2,338,773	33.73%	2,749,751	34.13%	2,698,781	33.89%	2,543,931	34.37%	0	0.00%
City of Mishawaka	993,391	17.23%	1,180,006	17.02%	1,413,666	17.55%	1,411,903	17.73%	1,302,256	17.59%	0	0.00%
Total	5,766,000	100.00%	6,934,164	100.00%	8,055,568	100.00%	7,963,356	100.00%	7,401,569	100.00%	0	0.00%
Annual Capital Assessment (Fund 4931)	2017		2018		2019		2020		2021		2022	
Saint Joseph County	109,580	54.79%	109,571	54.79%	96,640	48.32%	96,760	48.38%	96,000	48.00%	0	0.00%
City of South Bend	56,500	28.25%	56,506	28.25%	68,260	34.13%	67,780	33.89%	69,000	34.50%	0	0.00%
City of Mishawaka	33,920	16.96%	33,923	16.96%	35,100	17.55%	35,460	17.73%	35,000	17.50%	0	0.00%
Total	200,000	100.00%	200,000	100.00%	200,000	100.00%	200,000	100.00%	200,000	100.00%	0	0.00%
Annual Debt Service Assessment (Fund 4932) (1)	2017		2018		2019		2020		2021		2022	
Saint Joseph County	369,688	53.63%	367,570	53.63%	368,079	53.63%	368,481	53.63%	368,133	53.63%	0	0.00%
City of South Bend	200,113	29.03%	198,966	29.03%	199,242	29.03%	199,460	29.03%	199,271	29.03%	0	0.00%
City of Mishawaka	119,530	17.34%	118,845	17.34%	119,010	17.34%	119,140	17.34%	119,027	17.34%	0	0.00%
Total	689,331	100.00%	685,381	100.00%	686,331	100.00%	687,081	100.00%	686,431	100.00%	0	0.00%
Total Annual Assessments	2017		2018		2019		2020		2021		2022	
Saint Joseph County	3,254,251	48.90%	3,892,526	49.78%	4,356,870	48.72%	4,317,913	48.79%	4,019,515	48.50%	0	0.00%
City of South Bend	2,254,239	33.87%	2,594,245	33.18%	3,017,253	33.74%	2,966,021	33.51%	2,812,202	33.93%	0	0.00%
City of Mishawaka	1,146,841	17.23%	1,332,774	17.04%	1,567,776	17.53%	1,566,503	17.70%	1,456,283	17.57%	0	0.00%
Total	6,655,331	100.00%	7,819,545	100.00%	8,941,899	100.00%	8,850,437	100.00%	8,288,000	100.00%	0	0.00%

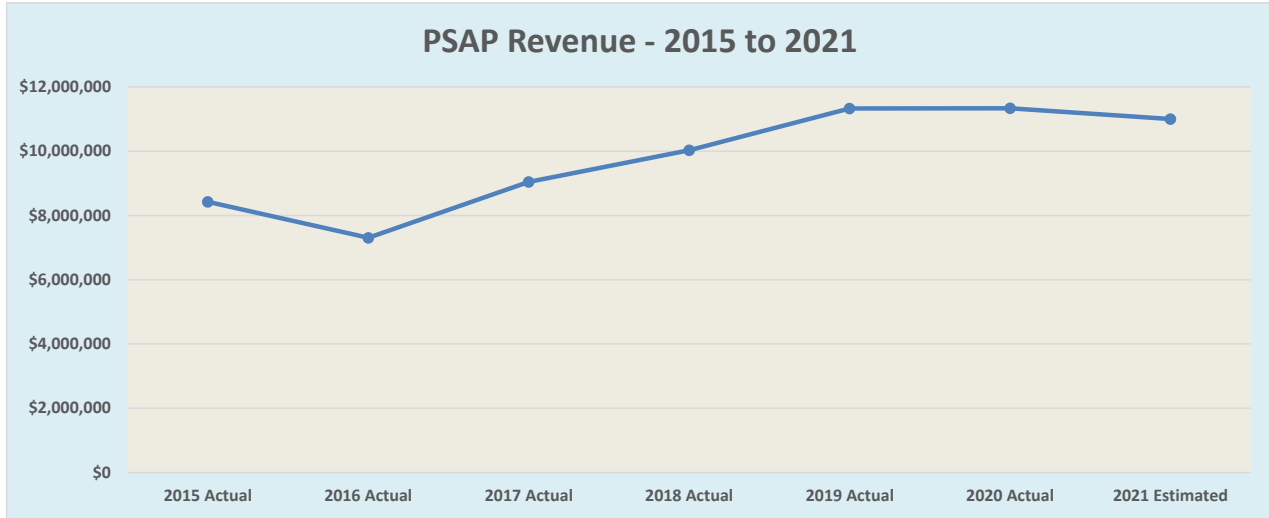
(1) Deduction from LIT Economic Development Revenue. Allocation per Interlocal agreement - SJC 53.63%, South Bend 29.03% and Mishawaka 17.34%. An adjustment for prior withholding is being made.

(2) Dedicated PSAP Local Income Tax starting in January 2022 replaces assessments. Assessments will only be needed if the PSAP funds are in a deficit position.



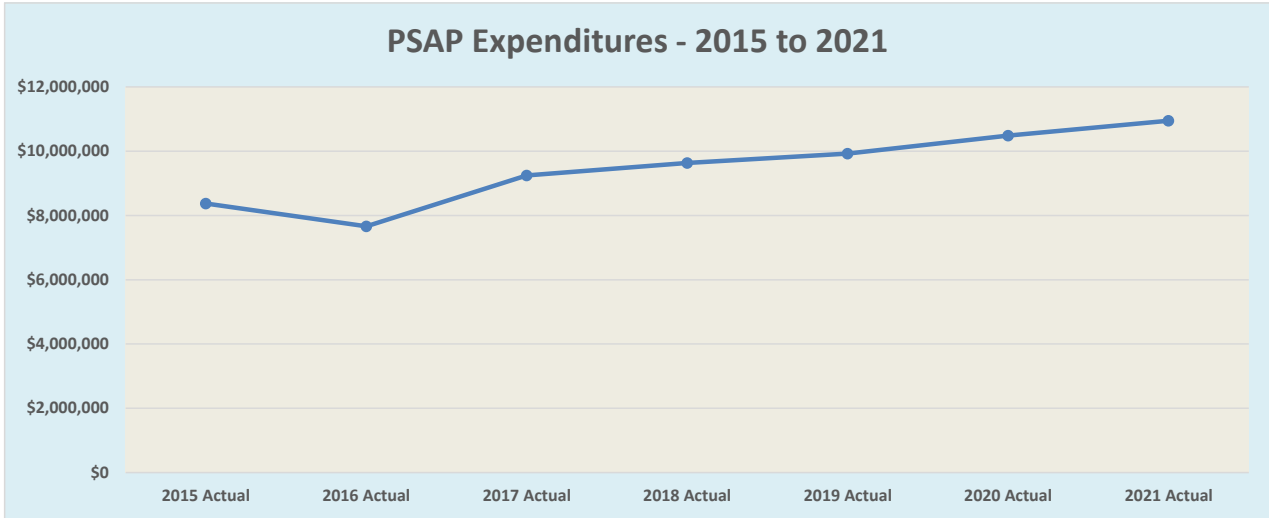
	Revenue	Expenditures	Net
2015 Actual	8,422,585	8,372,723	49,862
2016 Actual	7,306,344	7,662,438	(356,094)
2017 Actual	9,041,871	9,249,027	(207,156)
2018 Actual	10,028,406	9,635,268	393,138
2019 Actual	11,327,811	9,925,085	1,402,726
2020 Actual	11,334,968	10,487,796	847,172
2021 Actual	10,997,897	10,946,897	51,000

Note: 2021 estimated expenditures do not include \$2.5 millions dollars budgeted for a tower and radios projects. It is not expected that this money will be spent during 2021.



Year	Fund 1222	Fund 4930	Fund 4931	Fund 4932	Fund 9155	Total
	Statewide 911	Dispatch Operating	Dispatch Capital	Dispatch Bond	NIPSCO Grant	
2015 Actual	2,891,719	4,416,151	199,980	914,735	0	8,422,585
2016 Actual	2,138,106	4,679,907	0	488,331	0	7,306,344
2017 Actual	2,257,189	5,922,700	200,004	661,978	0	9,041,871
2018 Actual	2,193,672	6,948,849	200,004	685,881	0	10,028,406
2019 Actual	2,342,624	8,094,175	200,000	687,332	3,680	11,327,811
2020 Actual	2,435,811	8,010,129	199,940	689,088	0	11,334,968
2021 Actual	2,204,750	7,882,393	200,000	710,754	0	10,997,897

Revenue includes interest earned on investments during 2018 and 2019



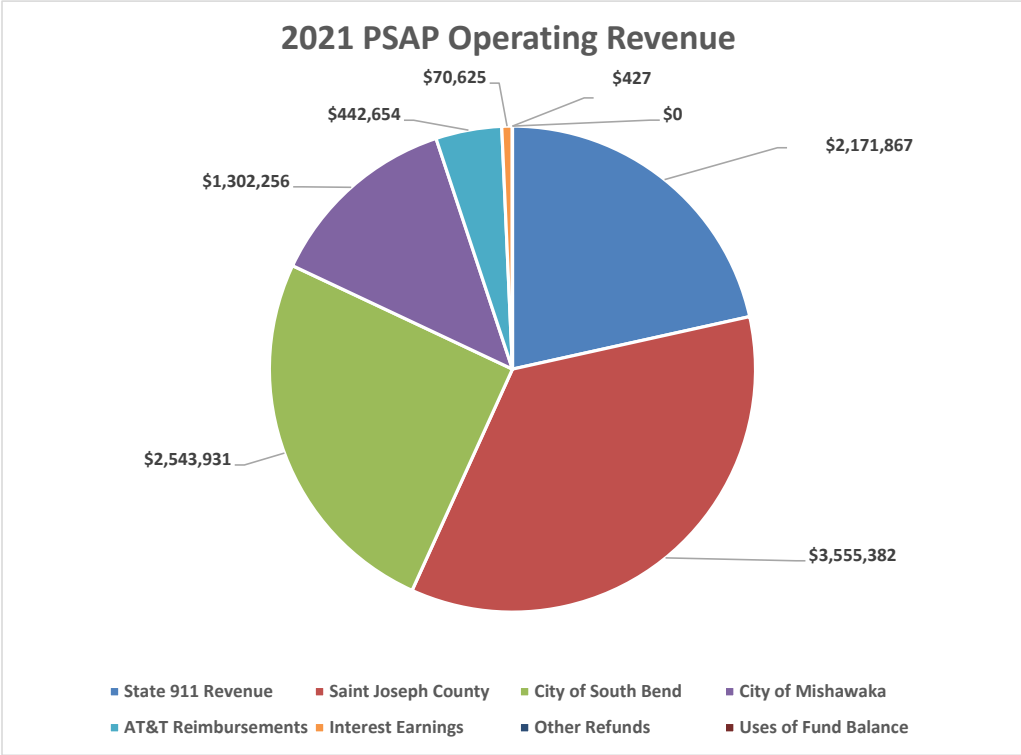
Year	Fund 1222 Statewide 911	Fund 4930 Dispatch Operating	Fund 4931 Dispatch Capital	Fund 4932 Dispatch Bond	Fund 9155 NIPSCO Grant	Total
2015 Actual	3,435,485	4,250,607	0	686,631	0	8,372,723
2016 Actual	2,283,773	4,690,084	0	688,581	0	7,662,438
2017 Actual	3,343,301	5,215,895	0	689,831	0	9,249,027
2018 Actual	2,300,198	6,649,189	0	685,881	0	9,635,268
2019 Actual	1,509,912	7,705,541	22,751	686,881	0	9,925,085
2020 Actual	2,845,147	6,457,184	494,204	687,581	3,680	10,487,796
2021 Actual	2,984,057	6,781,653	494,204	686,983	0	10,946,897

Saint Joseph County, Indiana
Budgeted Personnel Counts - PSAP
2015 - 2022

Position Name	2015 Adopted Budget	2016 Adopted Budget	2017 Adopted Budget	2018 Adopted Budget	2019 Adopted Budget	2020 Adopted Budget	2021 Amended Budget	2022 Adopted Budget
Administrative/Operations								
Executive Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
CAD/Radio Specialist	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00
IT Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
GIS Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
IT Technician	1.00	1.00	1.00	0.00	0.00	0.00	0.00	1.00
Public Information Officer	0.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Operations Manager	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00
Quality Assurance Manager	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Quality Assurance Assistant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Training Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Training Officer/Manager	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Subtotal	6.00	7.00	7.00	6.00	7.00	8.00	8.00	12.00
Communications/Telecommunicators								
Communications Supervisor	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Telecommunicator I	9.00	19.00	19.00	0.00	0.00	0.00	0.00	12.00
Telecommunicator II	30.00	29.00	29.00	10.00	10.00	10.00	10.00	10.00
Telecommunicator III	18.00	12.00	16.00	50.00	53.00	53.00	53.00	56.00
Telecommunicator IV	0.00	0.00	0.00	7.00	7.00	7.00	7.00	6.00
Subtotal	60.00	63.00	67.00	70.00	73.00	73.00	73.00	87.00
Total Staffing	66.00	70.00	74.00	76.00	80.00	81.00	81.00	99.00

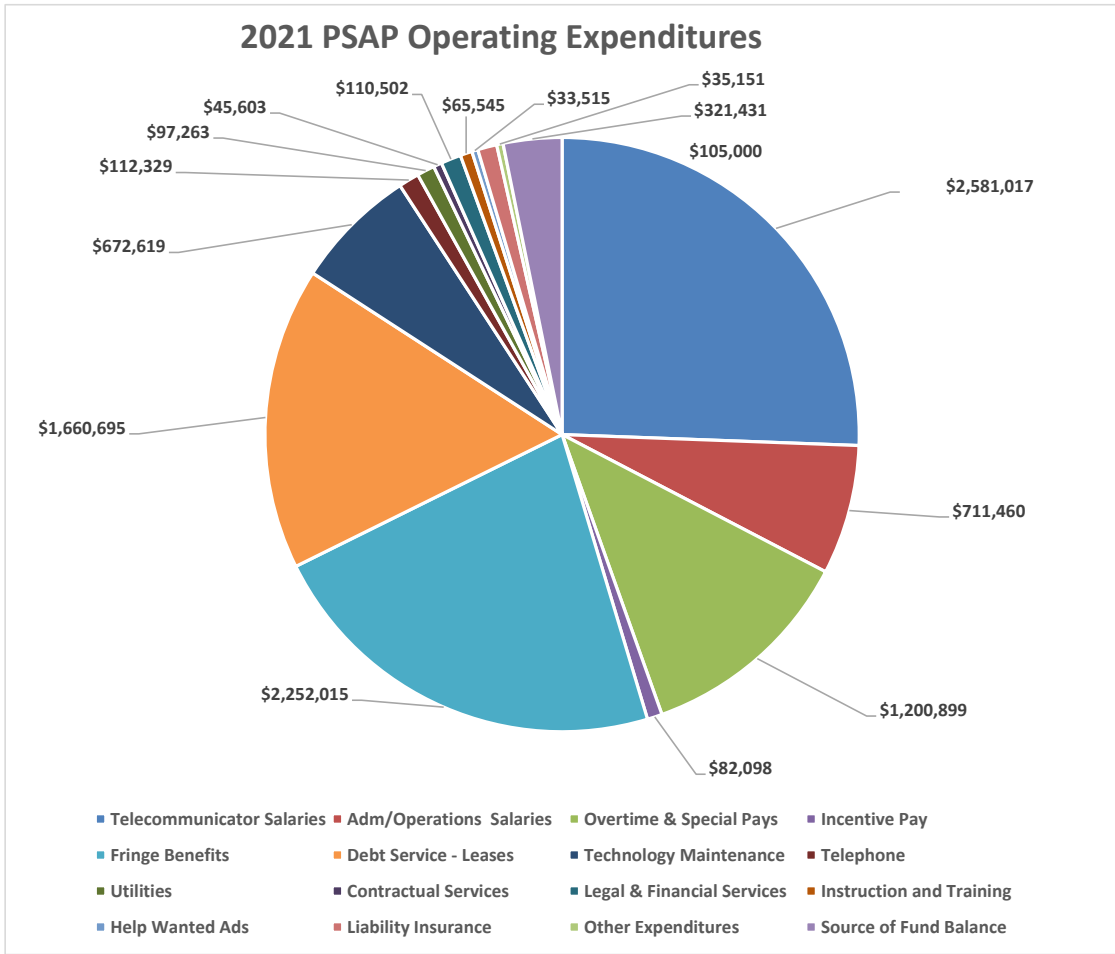
Prior to consolidation, in 2014, 15 dispatchers were paid from the County Police budget (0005) in the General Fund. Other dispatchers were paid directly by other governmental agencies.

No new positions requested in the 2021 budget



Type	Amount	Percent
State 911 Revenue	2,171,867	21.53%
Saint Joseph County	3,555,382	35.25%
City of South Bend	2,543,931	25.22%
City of Mishawaka	1,302,256	12.91%
AT&T Reimbursements	442,654	4.39%
Interest Earnings	70,625	0.70%
Other Refunds	427	0.00%
Uses of Fund Balance	0	0.00%
Total Revenue	10,087,142	100.00%

2021 PSAP Operating Expenditures



Type	Amount	Percent	
Telecommunicator Salaries	2,581,017	25.59%	
Adm/Operations Salaries	711,460	7.05%	
Overtime & Special Pays	1,200,899	11.91%	
Incentive Pay	82,098	0.81%	
Fringe Benefits	2,252,015	22.33%	67.69% Salaries & Benefits
Debt Service - Leases	1,660,695	16.46%	
Technology Maintenance	672,619	6.67%	
Telephone	112,329	1.11%	
Utilities	97,263	0.96%	
Contractual Services	45,603	0.45%	
Legal & Financial Services	110,502	1.10%	
Instruction and Training	65,545	0.65%	
Help Wanted Ads	33,515	0.33%	
Liability Insurance	105,000	1.04%	
Other Expenditures	35,151	0.35%	
Source of Fund Balance	321,431	3.19%	32.31% Non-Personnel
Total Expenditures	10,087,142	100.00%	

Other Salaries

Executive Director, IT Manager, Communications Supervisors, Quality Assurance Manager, Administrative Manager, Operations Managers, Public Information Officer, Qualitative Assurance Manager, Training Manager and CAD/Radio Specialist.

Fringe Benefits

Health insurance, FICA taxes, and PERF retirement.

Technology Leases

US Bank leases, Vehicle lease, HP computer refresh lease